RETREAT EVENT OF JACKSON MUNICIPAL AIRPORT AUTHORITY BOARD OF COMMISSIONERS DECEMBER 3, 2018

The Board of Commissioners (the "Board") of the Jackson Municipal Airport Authority (the "Authority" and "JMAA") convened its Retreat Event at the Fairview Inn, 734 Fairview Street, Jackson, Mississippi, 39202, at 8:00 a.m. on December 3, 2018 (the "Retreat"), pursuant to proper notice, a copy of which is attached as Exhibit 1.

Chairman LaWanda D. Harris, presiding, called the Retreat to order at 8:00 a.m.

The following Commissioners were present in person at the Retreat.

LaWanda D. Harris, Commissioner and Chairman Lee A. Bernard Jr., Commissioner and Vice-Chairman LTC(R) Lucius Wright, Commissioner

The following other persons were also present at the Retreat.

Carl D. Newman, JMAA CEO John L. Walker, Esq., Walker Group, PC Ms. Nancy West, President, Exstare Federal Services Group, LLC Ms. Gaynell Hendricks, Past Board Chairman, Birmingham AL Airport Ms. Felecia Bowen, The Jones Group Mr. Robert Martin

Chairman Harris introduced Ms. Gaynell Hendricks, Past Board Chairman, Birmingham AL Airport, who has been her mentor as to the aviation industry. Further, Chairman Harris introduced Ms. Nancy West and stated that she would be facilitating the Retreat. Ms. West, in turn, introduced Ms. Felecia Bowen and stated that she would be assisting her in conducting the Retreat.

The Agenda topics included the following:

RETREAT PURPOSE AND AGENDA OVERVIEW

SETTING THE STAGE

• How Do You See Your Roles as an Airport Commissioner?

ROLES AND RESPONSIBILITIES OF AIRPORT COMMISSIONERS

EFFECTIVE GOVERNANCE

CONFLICT RESOLUTION

ORGANIZATIONAL DEVELOPMENT

DETERMINING A COURSE OF ACTION

The Retreat Session adjourned at 3:40 p.m. on December 3, 2018.

Respectfully submitted, <u>AUU(UQD, UUU</u> Ms. LaWanda D. Harris, Commissioner and Chairman Lee A. Bernard Jr., Commissioner and Vice-Chairman <u>UUUUU</u> LTC(R) Lucius Wright, Commissioner

Pastor James L. Henley, Jr., Commissioner